

SELC 2000 Installation Management Panel

MG R. L. Van Antwerp

Assistant Chief of Staff for Installation Management Headquarters, Department of the Army

5 December 2000

Army Worldwide Environmental & Energy Conference Atlanta, GA



SELC 2000 Installation Management Panel

Panel Membership

MG R. L. Van Antwerp, Chair - HQDA, ACSIM

MG Geoffrey Miller - DCSPIM, FORSCOM

BG Eugene Klynoot - Deputy TAG, PA, ARNG

BG James Lovelace - HQDA, DCSOPS

Ms. Pat Rivers - Chief, Envir. Division, USACE

Mr. Phil Sakowitz - DCSBOS, TRADOC

COL Barry Willey - HQDA, Deputy Chief, PAO

MG (Ret) John Little (Facilitator)

Mr. David Eady, AEPI (Recorder)



Installation Management Panel

Number of Issues: 3

- Objectives and resources not currently linked
- Need to articulate desired end state & fix problems
- Must actively engage all stakeholders at all levels of Chain of Command

Number of Actions: 16



Actions Tasked

Issue 1: Objectives and resources not currently linked

- Establish Transformation Environmental Management Group (TEMG) (VCSA)
- Require resource requirements be identified in installation environmental plans for POM-build (ACSIM)
- Develop & issue clarified "must fund" policy (ACSIM)
- Obtain HQDA commitment to fund all validated "must fund" requirements (ACSIM & MACOMs)
- Identify and fund infrastructure fixes that protect environment (ACSIM)
- Fund ITAM (DCSOPS)
- Develop predictive model to identify costs of regulatory requirements (ACSIM)



Actions Tasked

Issue 2: Need to articulate desired end state & fix problems

- Establish management-level performance measures and facilitate TEMG review (ACSIM)
- Link ISR Part II (Environment) with ISR I&III and plans/resources (ACSIM & MACOMs)
- Raise commanders' awareness of ENFs (ACSIM & MACOMs)
- Review ECAS results, track progress, report ICAP execution to HQDA (MACOMs)
- ****** Establish policy for Compliance through Pollution Prevention (ACSIM)
- Provide policy and guidance for sustainable design and development (ACSIM & USACE)



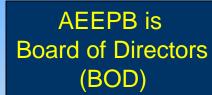
Actions Tasked

Issue 3: Must actively engage all stakeholders at all levels of Chain of Command

- Establish policy re: Installation commanders will brief local/state regulators on plans and progress (ASA (I&E))
- Establish policy re: Installation Environmental Plans will be available to the public (ASA (I&E))
- Establish policy re: MACOM commanders brief Regional-level regulators; ACSIM brief National-level regulators (ASA (I&E))













Focus Areas:

Installation Management
Training & Doctrine
Acquisition
Operations

Council of Colonels

External Stakeholders:

Congress
Regulating agencies
NGOs
General public

Internal Stakeholders:

CINCs MACOMs PEOs/PMs

Mission Enablers:

People
Resources
Management/Organization
Communication

Management Structures:

MACOM Environmental Chiefs OEESCIM COCs (e.g., ITAM, ENSI)

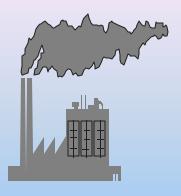
Actions Already Under Way

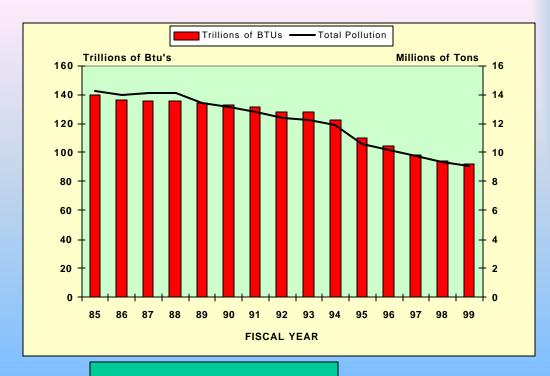
Raise Commanders' awareness of ENFs

- Army Knowledge Online functional since 1 Oct 00
- Quarterly Environmental IPRs w/ MACOMs show results in FY 00:
 - Reduced open ENFs by 32% (after 57% reduction in FY99)
 - There are 22 open ENFs older than 6 months
 - Reduced new ENFs by 6.7% (although inspections increased by 13%)
 - ENF/inspection ratio decreased to 0.17 (0.21 in FY99) -- lowest so far
 - 59% of installations had no new ENFs
 - Reduced fines by 5.6%, but still assessed over \$1.1M for 17 fines
 - 15 installations account for 48% of new ENFs
 - Only 10% of new ENFs are project related; many related to paperwork and record keeping



Environmental Benefits of Energy Management





- CO₂ Reduced 36%
- NOX & SOX Reduced 58%
- Hydrocarbons Reduced 55%
- CO Reduced 49%

Program Supports
Pollution
Prevention



Renewable and New Technologies -Army has a history of support for innovation-



New Technology32.3% EfficientDouble current ratings

Photovoltaic



Fort Irwin

Natural Gas Cooling

- 12 Sites
- Benefits: Demand savings and lower global emissions



Wind Power



- **Costs are Decreasing**
- Purchase "Green Power" where available.
- Be a catalyst for change

DOE initiatives: 5% of the nation's electricity by 2020, increase states with > 20 MW to 16 by 2005 and 24 by 2010, increase federal use 5% by 2010

Fuel Cells

- **Central Heating Plants 11 Sites**
- Hospital Utility Plants 7 Sites
- Pools/Fitness Centers 3 sites



Solar Water Heating

- Water heating load relatively consistent
- Supplements or displaces electric water heater



Fort Huachuca



Actions for the Next 180 days

- Policy guidance for plans that support POM-build
- Initiate new context for funding and "must fund"
- Improve performance standards; develop predictive model
- Increase focus on Compliance through Pollution Prevention
- Support ASA(I&E) on OPDIR-assigned actions, e.g., citizen involvement and interagency cooperation